

# ***Certificate of Completion***

*Janis Baltacs*

Has Successfully Completed:

**OEM LEAN 101**  
**Principles of Lean Thinking**



**OEM**  
Consultants Inc.

*G. Frachilis*

April 9, 2012

Registration No. 003278

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President and CEO  
OEM Consultants Inc.

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Date

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Instructor  
OEM Consultants Inc.